Over the course of seven weeks, biology graduate student Nicole Alfafara collected water samples from Crystal Lake. Each sample included a bacteria that can be toxic to people and animals. Alfafara’s research helped establish a new toxicological risk assessment for microcystin ingestion.
PRIORITY MET—AND NEW GOALS SET

When I came to Minnesota State Mankato as president in 2002, I outlined seven new strategic priorities. I knew that we both needed, and were capable of, significant improvements in the areas of diversity, undergraduate excellence, campus-wide planning, distance learning, international programs, and health and wellness. I also believed that we were poised to take great steps forward on a seventh strategic priority: excellence in graduate education.

I am pleased to report that the University has made tremendous gains in each of those areas, from increasing diversity among our students by 150 percent to better serving students in the Twin Cities metro area through our new location at 7700 France Avenue in Edina. Our planning has resulted in the completion of two new buildings on campus, and both the number of international students studying here and the number of Minnesota State Mankato students studying abroad have increased.

But I am especially pleased by the growth in our graduate and research programs. In the past five years, we have seen a 19 percent increase in graduate enrollments, 120 percent growth in externally funded research, a 66 percent increase in faculty publications, and a 1,000 percent increase in the number of times other scholars cited the work of our faculty. Participation in the Undergraduate Research Conference has doubled since 2002, a sure indication that our faculty’s commitment to research is being passed on to students at all levels.

On top of all of that, the University now offers four doctoral programs, none of which existed when I first came to Mankato.

Those programs, and what they say about our University, are an integral part of the five new strategic goals I articulated for Minnesota State Mankato this fall: to integrate the idea of “Global Solutions” across the University, to align quality and excellence in all our endeavors, to build the campus of the future, to connect with new student populations through extended learning, and to think and act like the doctoral institution that we are.

As we embark on a new phase of strategic planning, we will challenge ourselves to consider what it means to be a doctoral university. We will think strategically about how that status can enrich both our campus and ourselves to consider what it means to be a doctoral institution that we are.

The mission of TOMORROW is to inform readers about the previous year’s accomplishments, scholarly and creative activity, and sponsored research at Minnesota State Mankato.

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ADDRESS CHANGES: Send to: TOMORROW Address Change, Minnesota State University, Mankato, 112 Alumni Foundation Center, Mankato, MN 56001, or by e-mail to grad@mnsu.edu, or by fax 507-389-5972.

Member of the Minnesota State Colleges & Universities System. Minnesota State University, Mankato is an Affirmative Action/Equal Opportunity University.

This document is available in alternative formats to individuals with disabilities by contacting the magazine staff at the address, email, and/or fax number listed above or at 800-627-3529 (985/VII).
At Minnesota State Mankato, 2009 will be remembered as a year of “firsts”: The first Division II national championship in women’s basketball, the first doctoral degrees conferred, the first Midwest Women’s Leadership Institute, and the inaugural forum sponsored by the Glen Taylor Nursing Institute for Family and Society were all highlights of a year that included impressive accomplishments and numerous accolades.

RUSH FOUNDATION GRANT
The Bush Foundation awarded more than $6 million to Minnesota State Mankato as part of a decade-long initiative to increase educational achievement across Minnesota and the Dakotas. The College of Education will collaborate with 13 other higher education institutions to produce a total of 25,000 new teachers and to guarantee their effectiveness.

WARREN ZENO CLASS SCHOLARSHIP
Minnesota State Mankato received a $1.1 million scholarship gift from Warren Zeno, a lifelong Mankato citizen. Passionate about the value of higher education and about giving back to the community, Zeno specified that the scholarships go to deserving students who were born and reside in the Mankato School District.

RENEWABLE ENERGY CENTER
Groundbreaking for a $1.8 million, 6,300-square-foot Center for Renewable Energy Research and Technology Transfer was held on November 13, 2009. The building will be constructed near Wicking Center on the Minnesota State Mankato campus and will be designed to test emissions and fuel efficiency for engines as well as building heating units. The center is expected to be completed sometime in mid-2010.

NATIONAL CHAMPS
The Maverick women’s basketball team won the 2009 Division II national championship and was honored by Governor Tim Pawlenty and the Minnesota Twins. The Division II national champions finished the season with a 32-2 record. In addition, Maverick coach Pam Gohl was named the 2009 Coach of the Year with a 32-2 record. In addition, Maverick women’s basketball team won the 2009 Division II national championship and was honored by Governor Tim Pawlenty and the Minnesota Twins. The Division II

FORBES RANKING
Forbes magazine ranks Minnesota State Mankato as one of the best overall values of the 600 four-year public and private colleges included in their list of “America’s Best Colleges.” With an average annual cost of $13,000, the University is also cited as the most affordable of all Minnesota colleges on the list. The rankings are led by the U.S. Military Academy and include other renowned schools such as Amherst, Yale, Stanford, MIT, Boston College, Dartmouth, Duke, and Cornell.

$3 MILLION PROJECT SERVES STUDENTS AND INDUSTRY PARTNERS
Associate professor Michael Wells collaborated with Maverick Software Consulting and Thomson Corporation to develop Project Maverick—a software development and testing project. The collaborative effort offers students on-campus employment while helping them gain professional experience. In a new five-year, $3 million contract, Thomson-Reuters contracts with Maverick Software for its testing and code writing, and Maverick Software contracts with Minnesota State Mankato for the student workers.

ACCOMPLISHMENTS

MBA PROGRAM ONE OF NATION’S BEST
For the fourth consecutive year, Minnesota State Mankato’s MBA program was listed as one of the nation’s best in The Princeton Review’s business school guidebook. Students praised the program’s atmosphere, small class size, wealth of resources, and outstanding faculty.

OWNATONNA EXPANSION
MnSCU purchased the Owatonna College and University Center (OCUC), securing a 25,000-square-foot building on nine acres plus an additional 18 acres Minnesota State Mankato, along with South Central College and Riverland Community College, will provide classes in the newly acquired facility. The partnership reduces cost barriers to learners and offers lower division liberal arts, career and technical education, and upper division and graduate-level studies in one, accessible location.

IRON RANGE PARTNERSHIP
A new partnership provides opportunities for two-year students from the five Northeast Minnesota Higher Education District community colleges to obtain a four-year mechanical engineering degree from Minnesota State Mankato. The unique program model uses iron range industries as classroom labs for upper-level courses. The partnership is funded with a $1.1 million grant from the Iron Range Resources Board.

FACILITIES AND FINANCE AWARDS
Minnesota State Mankato extended its reputation of excellence in facilities and finance and received awards in three of three categories: Excellence in Financial Management, Excellence in Facilities Management, and Outstanding Service by an individual (Larry Kohanek, director of planning and construction) at the MnSCU Chief Financial and Facilities Officers Conference.

FIRST DOCTORAL DEGREES
The first doctoral degrees awarded by the Minnesota State Colleges and Universities system were conferred at Minnesota State Mankato during the 2009 spring commencement. Four candidates received doctor of nursing practice (DNP) degrees: LaDonna D. McGohan, Natalie Rosen, Laura M. Vose, and Ellen D. Vorbeck. The DNP is offered by a consortium that includes Minnesota State Mankato, Minnesota State Moorhead, Winona State University, and Metropolitan State University.

ACCOMPLISHMENTS

MINNESOTA STATE MANKATO HOSTED SIX Fulbright student scholars, each from a different country. (From left) Aycha Tammour (Syria), Bekir Canli (Turkey), Youssouf Magassouba (Mali), Dirar Thokwane (South Africa), Adil Rahmani (Afghanistan), and Thanh Dang (Vietnam).

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**XRAY DIFFRACTOGRAM**
Minnesota State Mankato professors were awarded funding by the National Science Foundation to purchase a new X-ray diffractometer for research and teaching. The grant’s principal investigator, geology faculty member Steven Leoh, along with co-investigators Youwen Xu, Bryce Hoppe, Lyudmila Ardanov, Chad Wittkop, and James Wilde, received approval in August. The new diffractometer, installed in Ford Hall, will allow faculty and student researchers to determine the three-dimensional atomic structure of a material by bombarding it with X-rays and analyzing the X-rays’ paths.

**FULLBRIGHT SCHOLARS**
Two Minnesota State Mankato faculty members were awarded Fulbright Scholarships. Computer science faculty member Rebecca Bates was awarded a Fulbright Scholarship at the University of São Paulo in Brazil. And online music faculty member Julieta Abravado was named U.S. Fulbright Senior Scholar at the University of Panama. This is Abravado’s second Fulbright Scholar award.

**KMSU STATION OF THE YEAR 2009**
2009 was a banner year for KMSU-FM. The station, licensed to Minnesota State Mankato, was named “Station of the Year” by the Association of Minnesota Public Educational Radio Stations, received the 2009 Martin Luther King, Jr. Pathfinder Award for its long history of diversity programming, and completed construction of a new tower and transmitter building and installation of a newer transmitter.

**INTERNATIONAL PARTNERSHIP**
A new partnership between Minnesota State Mankato and the Government of Mexico will help area Hispanic immigrants earn Mexican school credit while they develop their English-speaking skills. The Government of Mexico provides program materials, and Minnesota State Mankato provides classroom space and coordinates volunteer tutors.

**THEATRE (KOPPS)**
Minnesota State Mankato Theatre and Dance students earned more finalist (3) and semifinalist (6) awards than any of the other 87 participating colleges and universities at the Region V Kennedy Center American College Theatre Festival competition. Faculty member Steve Smith also won a lighting design award during the week-long event at the University of Kansas.

**NATIONAL SCIENCE FOUNDATION GRANT**
Biological sciences faculty members Michael Bentley and Marilyn Hart were awarded a National Science Foundation grant of nearly $200,000 for the acquisition of a scanning electron microscope. The instrument lets researchers examine a specimen and analyze its elements and structure.

**PSYCHOLOGY DOCTORAL AND CLINICAL CENTER**
The first applied doctor of psychology (Psy D.) program in the state opened a new location at University Square in Mankato. The off-campus, multi-use, clinical center houses Minnesota State Mankato’s Psy D. in school psychology and MA in clinical psychology and provides space for small group trainings and meetings.

**DIVERSITY AWARDS**
The Division for Institutional Diversity earned the first Minnesota State Colleges and Universities system award for diversity excellence. The award recognizes “institutions that have made significant contributions in intentional learning and collaborations that promote inclusiveness, access and opportunities in the community and the institution.” Minnesota State Mankato also won awards for Innovative Practices in Diversity and Outstanding Student Organization Diversity.

**WOMEN’S LEADERSHIP INSTITUTE**
Minnesota State Mankato held the first Midwest Women’s Leadership Institute in 2009. The institute’s purpose is to help college and community women expand their abilities and develop leadership goals that are inspired by nationally recognized experts, guided by faculty advisers, and supported by other women leaders.

**TAYLOR INSTITUTE SPONSORS INAUGURAL FORUM**
The first forum of the Glen Taylor Nursing Institute for Family and Society featured two renowned family nursing scholars explaining how to center nursing practice on the family. The institute—the only one of its kind in the nation—was created in 2008 thanks to a $7 million gift from Glen and Becky Taylor.

**SCHOLARSHIP AWARDS**
More than 200 scholarships will be distributed to Minnesota State Mankato students as the result of a $169,200 grant from the Charles and Ellora Allen Educational Foundation. The Charles and Ellora Allen Scholarships, for full-time undergraduate students from Minnesota, are made available annually at Minnesota State Mankato as the result of an Allen Educational Foundation gift to the Minnesota State Colleges and Universities system.

**COLLEGE OF ALLIED HEALTH AND NURSING**


**SCHOLARLY WORKS**

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<tr>
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<td>Minnesota State Mankato’s new Curriculum Design System</td>
<td>A new, paperless, electronic curriculum design tool was one of Campus Technology magazine’s worldwide “technology innovators.” A collaborative effort between Academic Affairs and Information Technology, the web-based system allows faculty members and administrators to create, review, track, access and approve curricular proposals electronically, from anywhere.</td>
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COlLEGE OF ARTS AND HUMANITIES Publications


Creative Works and Performances

TOMORROW

Sonnet “Key Fallen to Blue” as a point of departure for this body of work. 

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One in a series of seven paintings, Full Copy was created with oil on canvas by art professor and Distinguished Faculty Scholar Award winner Brian Frink. With a funding from the Nadine B. Andreas creative research grant, Frink used creative writing professor Richard Robbins’ seminar “Key Fallen to Blue” as a point of departure for this body of work.

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Wayne, Nicholas  
Music Director  
Performing Arts Center. Mankato, MN.

McCar, David  
Costume Designer  
Performing Arts Center. Mankato, MN.

Paul, John  
Scene Design  
Performing Arts Center. Mankato, MN.

Smith, Steven  
Lighting Design  
Performing Arts Center. Mankato, MN.

Johnson, S., & Larson, S. J.  

Meng, J., & Ko, K. M.  

Hamsh, A.  

Hou, J., Kuza, A., & Kuza, J.  

Johnson, S., & Larson, S. J.  
Understanding the millennium: financial strategies for financial planning with a new generation.  

Kuza, A. T., & Kuza, J. R.  
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Meng, L., & Sasco, S. A.  
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Mosen, J. C., Fang, X., & Scott, K.  
A hierarchical model approach for identifying the trait antecedents of general gambling propensity and four gambling-related genres.  

Olach, T., & Weeramantri, S.  
How COSO has improved internal controls in the United States.  
International Auditing, 3-11.

Sanyal, B., & Gavrioli, T.  
The propensity to relate to business international: The relevance of cultural variables.  
Cross Cultural Management, 16(3), 287-300.

Hamilton, Heather  
Director  

Hustoles, Paul  
Artistic Director/Producer  
Mankato, MN.

Kue-Berry, Julie  
Choreographer  
Mankato, MN.

Lindstrom Bremer, K.  
Creating sustainable structures for serving English language learners in schools.  

Dahlman, A., & Hoffman, P.  
What to do with ELLs? Creating sustainable structures for serving English language learners in schools.  

Dahlman, A., Hoffman, P., Cunningham, M., & Leseeman, D.  
Listening with Compassion: Co-creating multicultural awareness through personal narrative and personal encounters with diversity.  

Daddie, N. E.  
Avoiding aircraft icing accidents.  
Midwest Flyer, 12-16.

Daddie, N. E.  
Avoiding overran accidents on contaminated runways.  
Professional Pilot, 104-107.

Daddie, N. E.  
Avoiding veer-off accidents on contaminated runways.  
Professional Pilot, 54-58.

Grubb, George  
Scene Designer/Choreographer  
Plaza Suite.  
Minnesota State Mankato Performing Arts Center.  
Mankato, MN.

DГлавнее, Jessica  
Costume Design  
Minnesota State Mankato Performing Arts Center.  
Mankato, MN.

DWayne, Nicholas  
Music Director  
(Mankato, MN).

Kuza, A. T., Kuza, J. R., & Thiewes, H. F.  

Kuza, A. T., Kuza, J. R., & Thiewes, H. F.  

Kuza, A. T., Kuza, J. R., & Thiewes, H. F.  
Chinese vs. American consumers.  

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Meng, J., & Mummalaneni, V.  
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Meng, L., & Sasco, S. A.  
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Cross Cultural Management, 16(3), 287-300.

Carlson, A. A.  
Lloyd Burgess Sharp: Trailblazer in outdoor education.  

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Chen, L., Gattuso, J., Traj, M. F., & Lindstrom Bremer, K.  
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Creswell, D. A., & Seymour, J. W.  
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Dahlman, A., & Hoffman, P.  

Dahlman, A., Hoffman, P., Cunningham, M., & Leseeman, D.  
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LIBRARY SERVICES

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COLLEGE OF SCIENCE, ENGINEERING & TECHNOLOGY


TOMORROW

Penny Herickoff and Vicki Luoma, business law professors, are making sense of online pornography rate? Nude 'RateMe' websites and gendered society: Honesty is not the best policy. In Waskul, D. (2009). Sexualities, 12(2), titillation, and new media technologies. When I come home from this class: Pedagogy, authenticity, and (ludic)rous relationships: Sex, play, and economics, 93(3), 297-312.


FEDERATION: North-Eastern State University.

Early Education in Russia and the USA: 2008 Conference Proceedings.


On the strength of its reputation for solving problems through applied research, Minnesota State Mankato has realized a steady increase in external funding over the past five years. External grants have funded cutting-edge research in bio-fuel development, wetlands conservation, innovative instruction strategies, and health care.

More than $2.3 million in federal funding was awarded in FY 2009—evidence that programs such as the National Science Foundation, the Department of Education, and the National Institutes of Health view Minnesota State Mankato as a solid investment. In addition, the nearly $2.2 million in state and local funding is evidence of Minnesota State Mankato’s value to the Minnesota economy, environment, education and health care systems, and quality of life.

In FY 2009, Minnesota State Mankato faculty and staff again submitted a record number of grant and contract proposals. Of the 129 proposals submitted, 84 were funded for a total of $5.3 million in sponsored research and programs. The University is on pace to more than double this amount in FY 2010, in which projects funded to date total nearly $10 million.

Civil engineering professors Jim Wilde (left) and Aaron Budge were awarded a $250,000 grant to help the Minnesota Department of Transportation improve the longevity of Minnesota roadways. Their complementary experience and expertise allow joint research efforts related to the interaction of soil and pavement properties in pavement design. This machine is used to test soil, pavement, and other materials used in construction applications.
Assistant professor of counseling and student personnel Jennifer Pepperell hopes to improve treatment services for women and girls with addictions. She is a co-author of *Women, Girls, and Addiction: Celebrating the Feminine in Counseling Treatment and Recovery.*